

Coaching from a Distance

Developing Your Team When You Can't Be Face-to-Face

Coaching

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Learn, practice and use the right tools and techniques to coach your remote team.

. Highlights

- Assess your own strengths and weaknesses as a virtual coach.
- Use the DISC® Profile to plan developmental coaching.
- Implement the virtual coaching model to plan a virtual coaching session that really works.

- Key Competences

- Remote coaching skills
- Adapting your coaching style
 Emotional intelligence
- Active listening skills
 Using probing questions
- Using probing questions
- Emotional intelligence
- Managing a virtual team

The Right Programme for You

You are a manager, team leader, senior manager or project manager. Your team is international and geographically dispersed. You want to learn how to coach them effectively from a distance.

Senior Managers

Managers

Learn, Practice and Use

- Diagnose the specific kind of coaching that the business situation requires
- Provide coaching that supports development, career planning & performance management
- Develop critical listening skills—to "hear between the lines"
- Make the right connections to foster cohesion and teamwork
- Compensate for lack of "face time" and visual cues
- Learn how positive psychology and emotional intelligence impact virtual employees
- Get ready to assess your own strengths and weaknesses as a remote coach
- Adapt your coaching style to different business situations
- Implement the Virtual Coaching Model with your team
- Gather data to support your coaching initiatives
- Share your knowledge and challenges with your peers and MCE's highly experienced faculty

Practical Information

Live Online

4 x ^{3-hour} sessions €2,295

Available In-Company

The programme is available as an In-Company solution for your teams. More information at **mce.eu/inco**

Programme Modules

What It Takes to Coach from a Distance

- Assess your strengths and weaknesses as a virtual coach
- Explain the virtual coaching model
- Describe an effective blend of focus on coaching tasks, emotional intelligence, and coaching skills

Developmental Coaching

- Demonstrate the ability to utilize the disc®profile to plan developmental coaching sessions
- Demonstrate flexibility in adapting to different styles
- Develop the ability to pay attention to strengths and provide strengths feedback

Performance Coaching

- Demonstrate the ability to use the disc[®] model to determine the priorities of direct reports and others
- Demonstrate flexibility in adapting to different styles
- Summarize the virtual coaching model skills and behaviors

Data Gathering for Coaching Virtually

- Describe ways to gather data for virtual coaching
- Create individualized "dashboards" to track the data
- Use the positive/negative (p/n) ratio as a source of data
- Use probing questions
- Identify EI behaviors that require coaching

Applying Virtual Coaching Tools and Techniques

- Use the virtual coaching model to plan a virtual coaching session
- Assess your virtual coaching strengths through feedback
- Identify ways to gather data for individuals on your team
- Use a planning template to plan the session

Techniques to Increase Virtual Team Effectiveness

- Define virtual team stages/life cycles and coaching needs
- Define characteristics of effective virtual teams
- Describe ways to build trust at each stage of virtual team development
- Understand team emotional and social intelligence and the implications for team coaching
- Apply team coaching principles to real situations/challenges



Learn

the key business skills and knowledge you need for your management role today and tomorrow





For more information please contact:

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